

**1. What was / has been your occupation before entering politics?**

Royal Canadian Mounted Police. 28 years. Served in British Columbia and Ontario. Including SERT (Special Emergency Response Team) Canada's national counter-terrorist team.

**2. Do you live in the riding and, if so, how long has it been your home?**

Yes. 33 years. 1972-1980 (High School, Queens University) Joined RCMP. 1994-Present. Born in Montréal.

**3. What is your main involvement with your community outside of work (volunteer activities, etc.)?**

- a. Former Conservative Party of Canada candidate (2015)
- b. Supporter of SAVE OUR PRISON FARMS
- c. Organizer, "Yes! Kingston" ranked ballot campaign (2018)
- d. Former Board Member of National Association of Federal Retirees (NAFR).

**4. In your life what event, or book, or speech, or song or even TV show has made the biggest impression on you and your political thinking? Why?**

- a. SPEECH
- b. In his famous, "I've Been to the Mountaintop" Speech, the popular name of the last speech delivered by Martin Luther King Jr. on 3 April 1968 in Memphis – one day before his assassination – within it, he referred to The Parable of the Good Samaritan (Luke 10: 25-37), and in asked the important question, "And who is my neighbour?". Dr. King said:
- c. " – the first question that the Levite asked was, "If I stop to help this man, what will happen to me?" But then the Good Samaritan came by. And he reversed the question: "If I do not stop to help this man, what will happen to him? That's the question before you tonight." [courageous empathy]

**5. What previous politician, (alive or dead, but no currently in politician) is a role model for you?**

- a. Abraham LINCOLN
- b. (BOOK) | TEAM OF RIVALS: The Political Genius of Abraham Lincoln by Doris Kearns GOODWIN (2005)
- c. LINCOLN was an example of transformational leadership for at the gravest moment in American history, his temperament and absolute determination helped win a war, save the Union, and end slavery. He said: "Every man is said to have his peculiar ambition" – for me it can be found in Isaiah 6:8 it reads: "Here am I. Send me!" Public service is a calling – one must have a profound sense of empathy. "With public sentiment, nothing can fail, without it nothing can succeed." Leadership does not exist in a void; it is inseparably linked to the people. He was a contrarian, willing to face disapproval rather than abandon what he considered right.
- d. I believe: Every problem has a solution. In other words, I firmly believe that every issue

has its answer already within it.

**6. What policy in your party's platform do you think matters most to the people in your riding?**

a. Kingston has been a garrison town since its founding in 1673. Home of CFB Kingston and the Royal Military College of Canada, the military and veterans are issues that are deep-rooted with Kingstonians. For me, the military (and their families) and veterans are my heart issue. I wrote the national Veterans Platform. Without exaggeration, it is bold, comprehensive and truly historic. It corrects the injustice to Veterans where 3 classes are treated inequitably. We return to "One Veteran. One Standard." We will also enshrine in legislation our sacred commitment to those who serve and have served our country with a first in Canadian history, "Military Covenant". Fully endorsed by the Equitas Society.